

OFFICER DECISION RECORD 1 FORM

This form should be used to record Officer Decisions in Excess of £100k (but below the key decision threshold), or where required by Financial, Contract or other Procedure Rules or following formal delegation from Cabinet or a Cabinet Member or a Council Committee.

Decision Reference No: AHWB.017.2019 BCF- Complex Lives Phase 2 developments

BOX 1**DIRECTORATE: AHWB****DATE: 04/03/2019****Contact Name: Chris Marsh****Tel. No.: 736233****Subject Matter: Better Care Fund - BCF- Complex Lives Phase 2 developments****BOX 2****DECISION TAKEN**

To agree to contribute £281,000 to the funding of the Phase 2 developments of the Complex Lives Alliance model for 12 months for 2019/20 to support the project for 2 years, underwritten from the Non-Recurrent Better Care Fund (BCF) Earmarked Reserve, however alternative funding needs to be sought for 2020/21.

£281,000 to be funded from the Non-Recurrent Better Care Fund Earmarked Reserve allocation to the Place Plan.

BOX 3**REASON FOR THE DECISION**

On the 27th March 2018, cabinet delegated to the director of People, in consultation with the chief finance officer and the relevant portfolio detailed spending decisions for implementation of the Doncaster Place Plan £3m, other integrated function £0.7m and unallocated balance £0.7m.

Complex Lives is one of the areas of opportunity in the Place Plan, established to develop integration of health and social care services. It aims to provide wrap-around support for people who have become locked in a cycle of homelessness, rough sleeping, addiction, offending behaviour, poor physical and mental health – often underpinned by deep trauma.

BCF will support the next phase of the development of the Complex Lives Alliance new delivery model. These seek to establish a number of enhancements and new features which the prototyping and full operation of the model have identified as key requirements to tackle the scale and nature of the challenge. This includes:

- Single Point of Access capacity and preventive work
- Complex Lives Team Senior Case Worker
- Extension of daytime assertive outreach
- Dedicated Drug and Alcohol Support Worker
- Trauma Worker
- Workforce Development Training
- Transport
- Creation of a soft-threshold multi-agency support hub
- Bespoke consolidated support for Vulnerable Women

This investment delivers impact in reducing demand pressures elsewhere in the system

BOX 4

ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

This submission covers a range of developments all of which have been identified through action learning from the Complex Lives work to date. In each case they are regarded as the best available options to enhance the model in ways which responds to local context and learnings.

At a strategic level the options considered and rejected have been:-

- i) Continue to operate the model on an 'as - is' basis. This was rejected as it would not respond to some key identified gaps in the model, and threatens the stability and sustainability of the approach.
- ii) Resource the enhancements through re-direction of existing resources. This is not feasible in most cases, but opportunities will be explored to consider resource/commissioning reconfiguration where possible, as discussed at JCOG. However at this stage this does not alter the request for BCF funding.

BOX 5

LEGAL IMPLICATIONS

The Care Act 2014 places a number of duties to promote an individual's wellbeing, ensuring that care and support provision is integrated together with other health provision.

Section 1 of the Localism Act 2011 allows the Council to do anything that an individual may do.

Further legal advice should be sought if a section 75 agreement is required.

Name: Nicky Dobson Signature: _____ Date: _15th March 2019_

Signature of Assistant Director of Legal and Democratic Services (or representative)

BOX 6**FINANCIAL IMPLICATIONS:**

Cabinet approved to delegate detailed spending decisions for the unallocated balance of non-recurring BCF earmarked reserve to the Director of People in consultation with the Chief Finance Officer and relevant Portfolio Holder on the 27th March 2018.

Following approval at JCOG on 14th February 2019 £281k has been allocated to this scheme from the BCF earmarked reserve for 2019/20. JOCG have agreed to underwrite the scheme for 2 years but the service is expected to consider alternative funding sources, a provision of £281k has been set aside for 2020/21 in the event of such further funding for year 2 of this scheme not being identified.

Name: Helen Rowlands Signature: E-mailed Date: 07/03/19

Signature of Chief Financial Officer and Assistant Director of Finance (or representative)

BOX 7**OTHER RELEVANT IMPLICATIONS**

N/A

Name: _____ **Signature:** _____ **Date:** _____

Signature of Assistant Director (or representative)

ANY IMPLICATIONS SENT TO DEPARTMENTS SHOULD GENERALLY BE SUBMITTED AT LEAST 5 WORKING DAYS IN ADVANCE TO ENSURE THESE CAN BE GIVEN THE RELEVANT CONSIDERATION.

BOX 8

EQUALITY IMPLICATIONS: (To be completed by the author).

The work of the Complex Lives Alliance is supporting some of the most vulnerable, disconnected and disenfranchised people in Doncaster. This is a group of people who experience multiple disadvantage and who have in many cases experienced adverse childhood experiences and trauma. The Phase 2 proposal supports vulnerable people with complex needs. It also provides bespoke consolidated support for vulnerable women.

BOX 9

RISK IMPLICATIONS: (To be completed by the author)

The key risk in not delivering the enhancements relate to:-

- A lack of capacity to maintain and continue momentum of the new delivery model
- Barrier to ability to shift focus to prevention and personal progression for individuals
- Inability to provide bespoke options for vulnerable women
- Risk of slipping back to 'fire - fighting' of supporting rough sleepers on street

The income details in the business case assume continued receipt in 2020/21 of Ministry of Housing, Communities and Local Government Flexible Homelessness Support Grant which is not at this point confirmed but thought likely. This situation will be kept under review and any change implications and mitigation for 2020/21 reported to JCMB.

**BOX 10
CONSULTATION**

The members of the Complex Lives Alliance and Complex Lives/Town Centre Bronze, Silver, Gold governance groups have been engaged in discussions about next stage developments. The Complex Lives team and user feedback have also been influential in generating learning and shaping the proposals.

**BOX 11
INFORMATION NOT FOR PUBLICATION**

In accordance with the Freedom of Information Act 2000, it is in the Public's interests for this decision to be published in full, redacting only the signatures.

Name: _Gillian Parker_ Signature ___by email__ Date: 20/03/2019

Signature of FOI Lead Officer for service area where ODR originates

**BOX 12
BACKGROUND PAPERS**

Please confirm if any Background Papers are included with this ODR /NO

(If YES please list and submit these with this form)

BOX 13
AUTHORISATION

redaction

Name: Damian Allen Signature: _____ Date: 20/03/2019

Director of People

Does this decision require authorisation by the Chief Financial Officer or other Officer

YES/

If yes please authorise below:

redaction

Name: Steve Mawson Signature: _____ Date: 03/04/19

Chief Financial Officer & Director Finance Officer

Consultation with Relevant Member(s)

redaction

Name: Cllr Rachael Blake Signature: _____
Date: 21/03/2019

Designation Cabinet Member for Adult Social Care

(e.g. Mayor, Cabinet Member or Committee Chair/Vice-Chair)

Declaration of Interest /NO

If YES please give details below:

PLEASE NOTE THIS FORM WILL BE PUBLISHED ON THE COUNCIL'S WEBSITE IN FULL UNLESS IT CONTAINS EXEMPT OR CONFIDENTIAL INFORMATION.

Once completed a PDF copy of this form and any relevant background papers should be forwarded to Governance Services at Democratic.Services@doncaster.gov.uk who will arrange publication.

It is the responsibility of the decision taker to clearly identify any information that is confidential or exempt and should be redacted before publication.